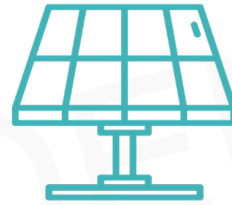


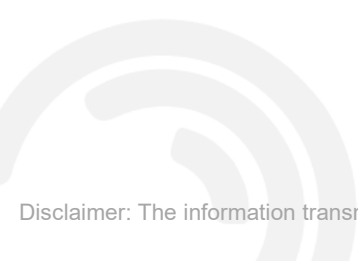


Marketing (re)focus: Competing on Personalization

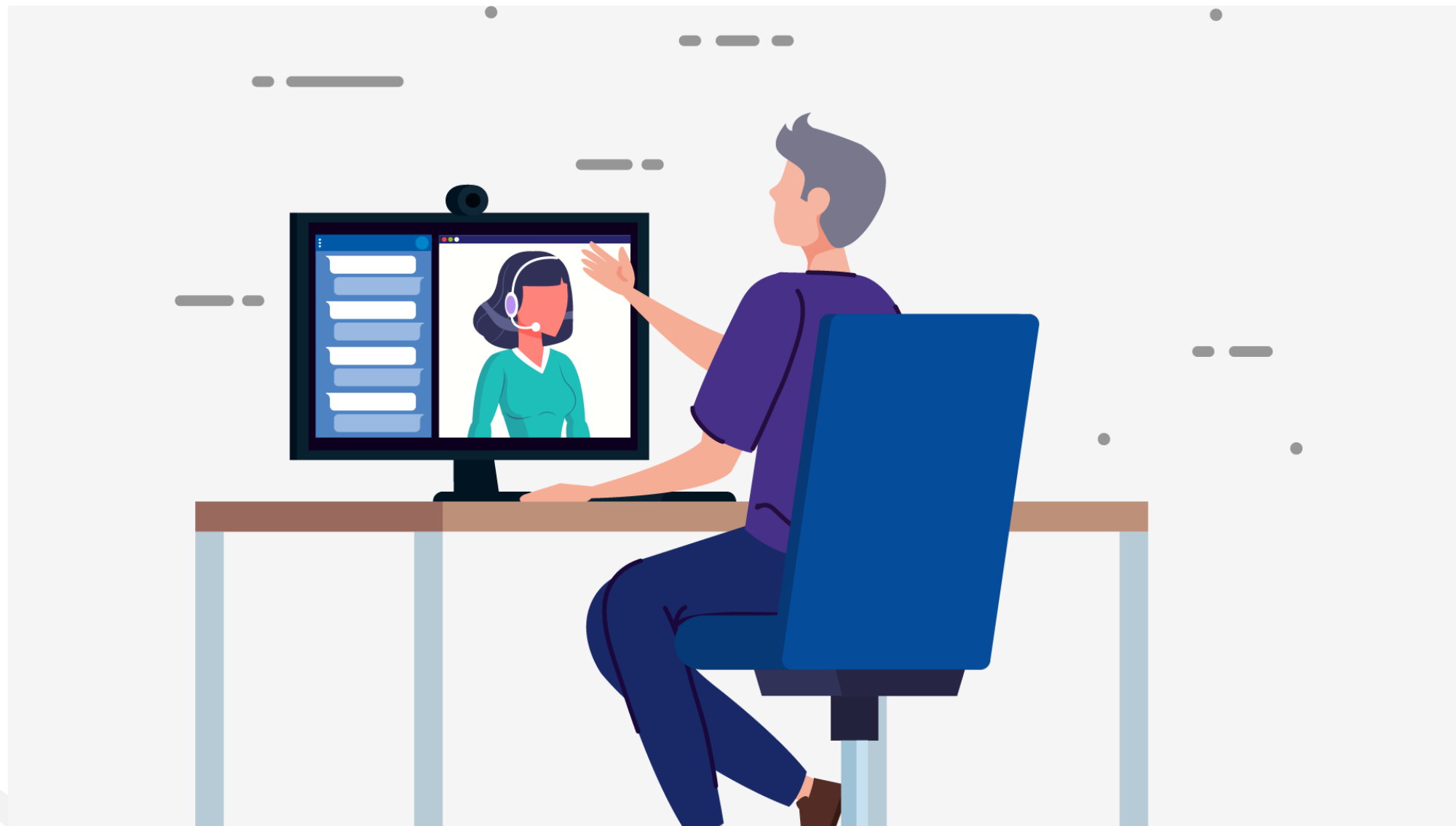
Dave Edelman, Senior Advisor



**“Here’s a
personalized
website to show
how much you can
save with solar”**





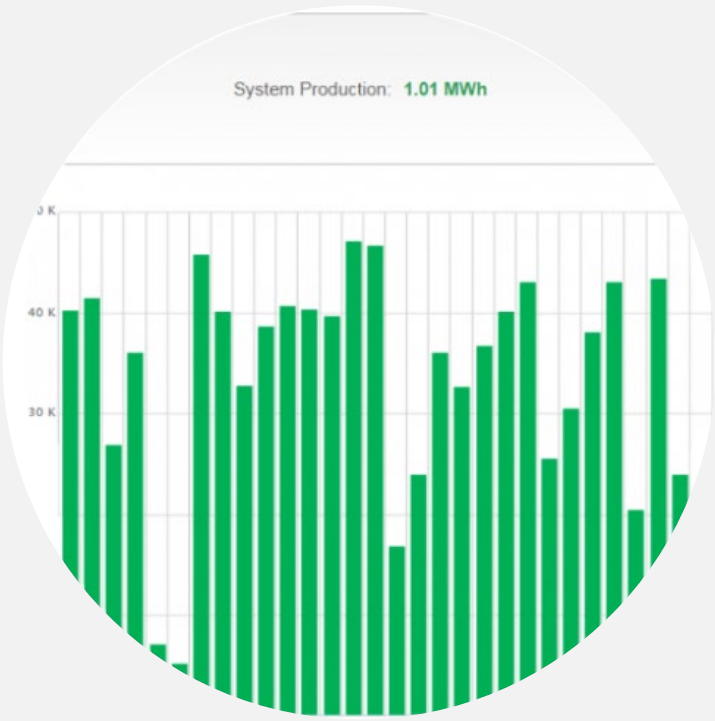


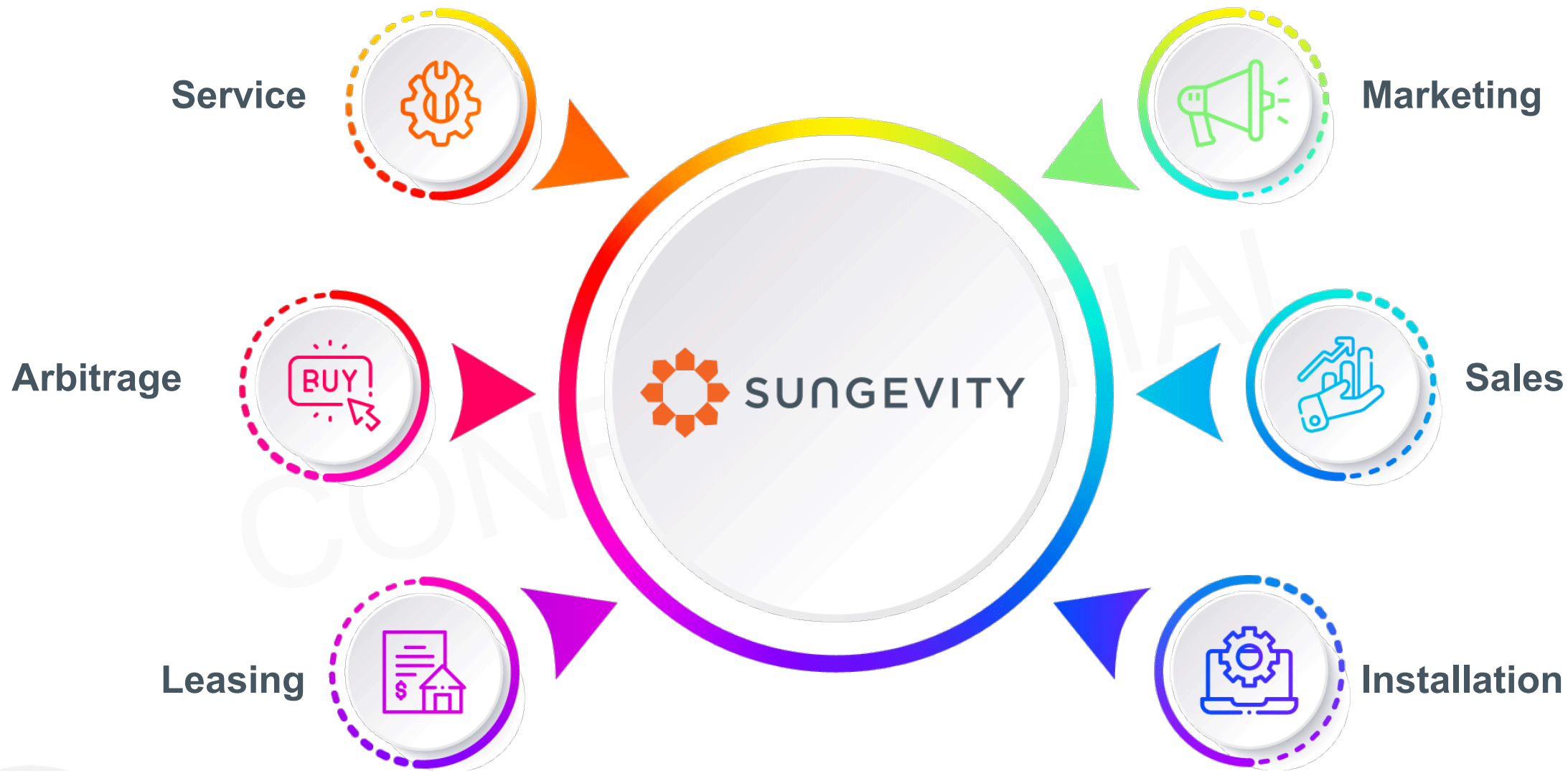


Inverter - Enphase



Solar Energy Monitoring







Deliver the IDEAL Experience

INTEGRATE a wide range of data feeds for context and signals

DISCOVER who, what, where, when to reach out

ENGAGE through personalized interactions

ACTIVATE the customer to use data to find value

LEARN by continuously testing and optimizing



A laptop screen displaying a 3D architectural rendering of a large, modern house with a swimming pool, surrounded by lush greenery. The rendering is viewed from an elevated perspective. The laptop's dock and menu bar are visible at the bottom of the screen.





API's enable easier movement of information

Google Earth

 **Zillow**

 **SUNGEVITY**

 **salesforce**

 **narrative**

 **snowflake**

 **Grazitti Interactive**
Marketing for Digital Natives

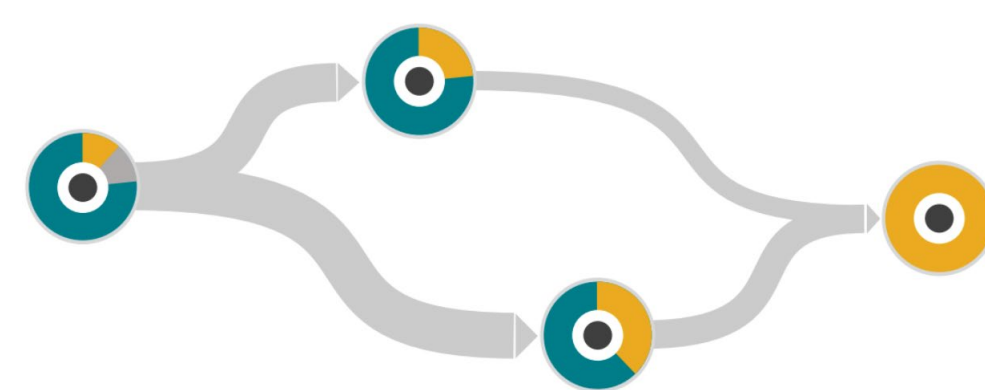




Advanced analytics

Interpret the data
to spot opportunity

 Pointillist



CONFIDENTIAL



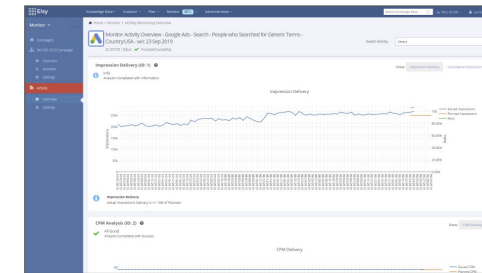
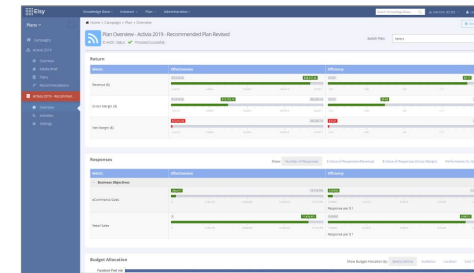
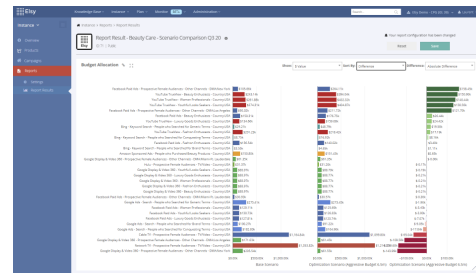
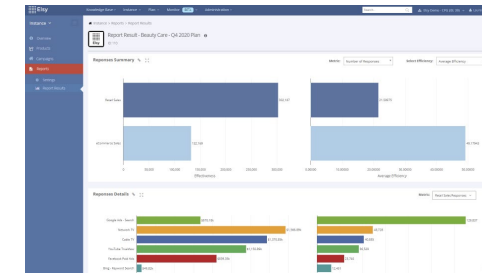
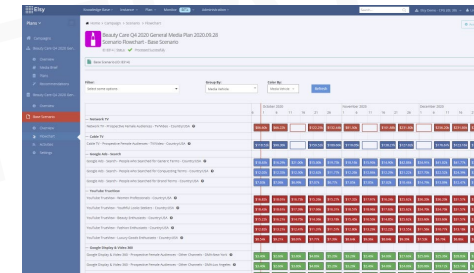
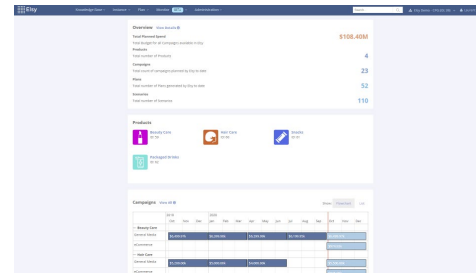
Advanced analytics

Interpret the data
to spot opportunity

Pointillist

Simulate scenarios

Elsy





Advanced analytics

**Interpret the data
to spot opportunity**

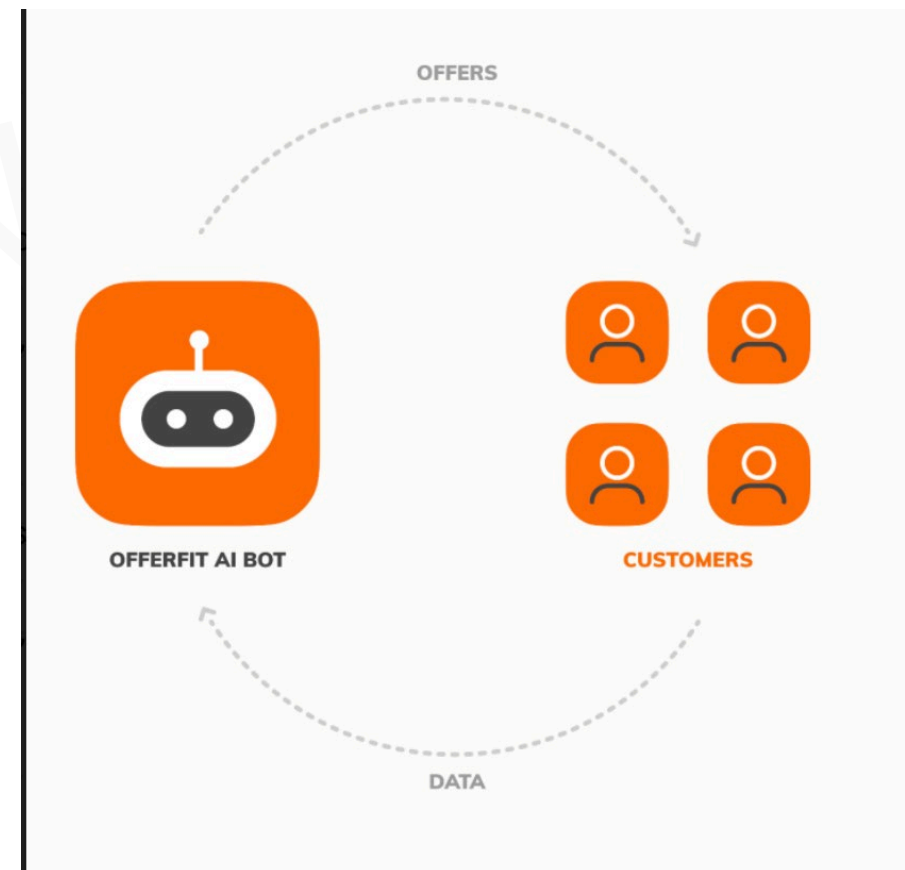

Pointillist

Simulate scenarios


Elsy

Relentlessly optimize


OfferFit





Advanced analytics

Interpret the data
to spot opportunity



Simulate scenarios



Relentlessly optimize

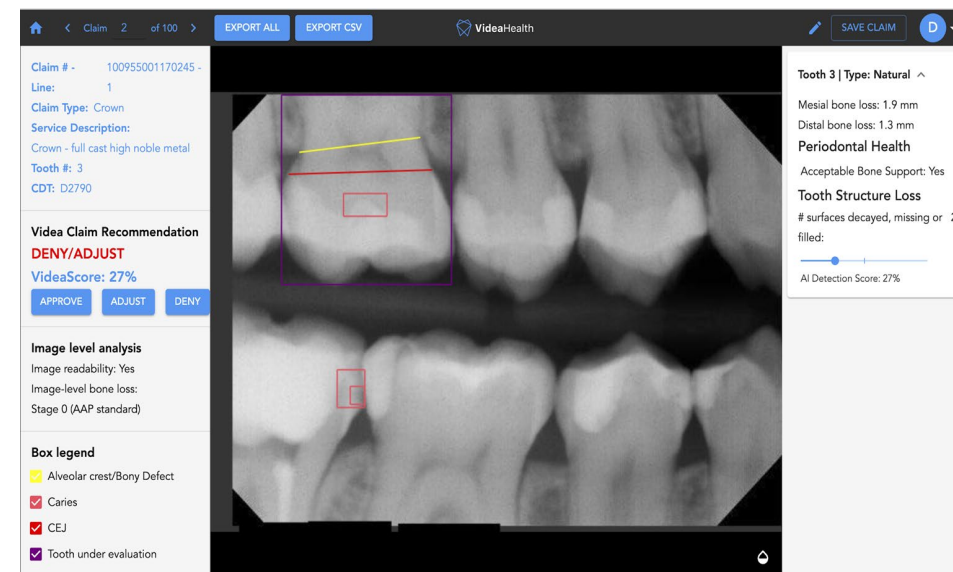


OfferFit

Visualize in a new way



VideaHealth



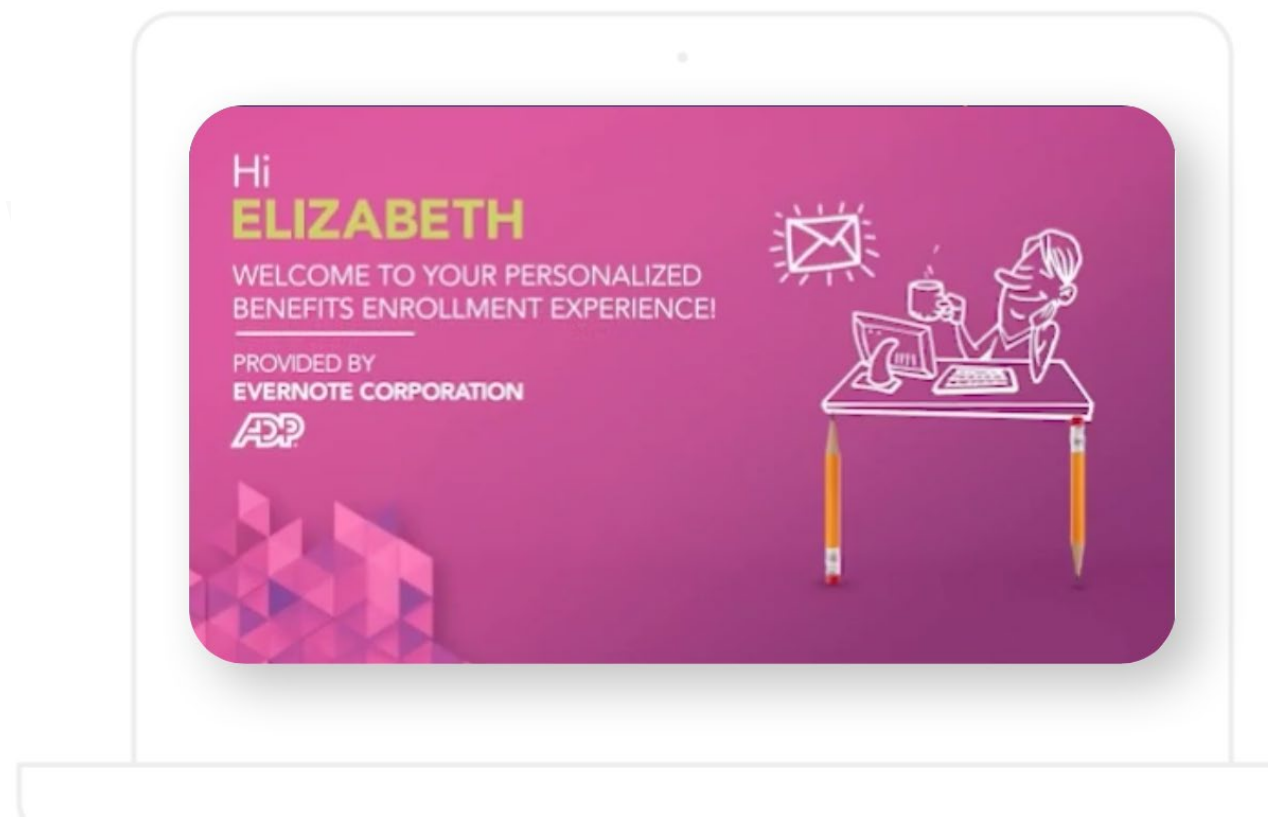


New interactivity deepens the personalized experience

**Personalized
video**

S U N
D A Y
S K Y

CONFIDENTIAL





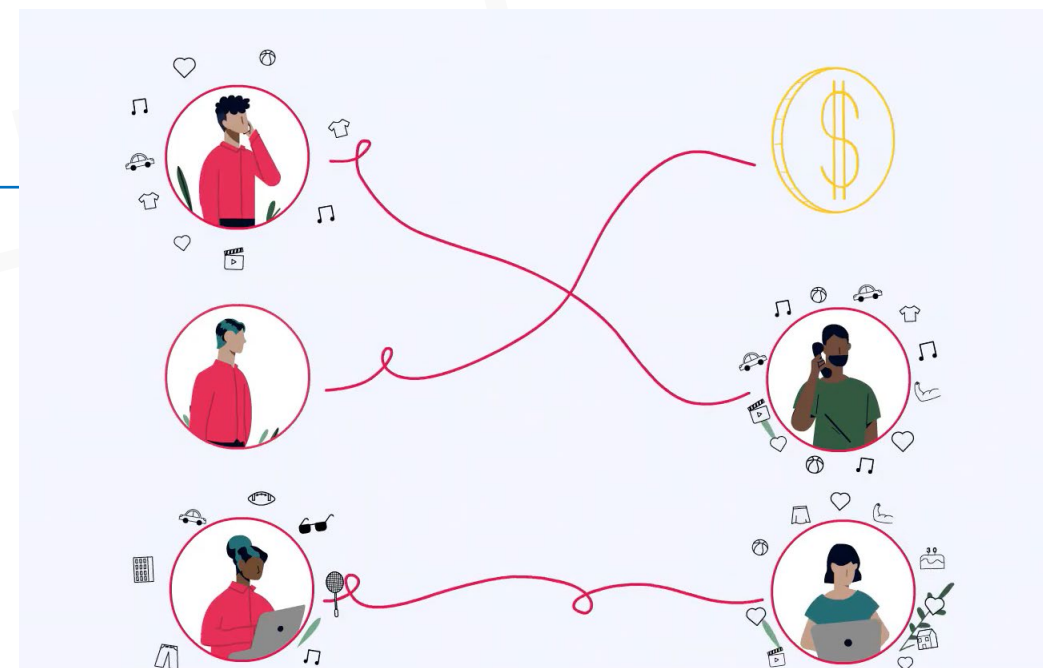
New interactivity deepens the personalized experience

Personalized
video

S U N
D A Y
S K Y

"Paired" reps
with customers

afniti®





New interactivity deepens the personalized experience

Personalized
video

S U N
D A Y
S K Y

"Paired" reps
with customers

afniti

Optimized
language

[P E R S A D O]





Health Behavior Influence Engine



Rapid cycle time through agility has enabled 100+ pilot campaigns this year

Agile marketing is defined by...

Iterative approach

Collaborative, ad hoc decision-making

Cross-functional
co-located
teams



4 weeks

end-to-end cycle time to launch a pilot



20+ regular leader and enterprise touchpoints

Up to 13 approval functions



©2019 CVS Health and/or one of its affiliates. Confidential and proprietary.





Building Your Digital Engines

Vision for data:

first, personalized, always-optimizing the CX and engines to drive it

Data strategy:

sourcing, integrating, analyzing, maintaining, optimizing

Analytics engines:

decisioning, simulation, and optimization

Tech partnerships:

for tools, services, integrations

Organization and processes:

"product management" of engines that constantly improves value



THANK

YOU